B.S. Academic Assessment Plan Department of Horticulture University of Arkansas June 2017

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Departmental Mission: The mission of the Department of Horticulture is to conduct applied and basic research to support and enhance the Arkansas horticultural industries; and to conduct high quality teaching and student research programs leading to B.S., M.S., and Ph.D. degrees.

Program Goals: The goal of the Department of Horticulture is to serve the people of Arkansas and assist the nation and the world through education, research, and service. Through dedicated teaching, pursuit of knowledge and interaction with society, we seek to improve our contributions to the general welfare. The Department of Horticulture has, as perhaps no other department, a goal to create quality of life for all citizens--economic, aesthetic and social wellbeing by educating students in horticultural and turfgrass sciences, conducting research that makes a difference, and to communicate those findings to industry and the public.

Student Learning Outcomes are defined into General and Discipline Specific Skills as follows.

1) General Skills:

- a) **Student Learning Outcome 1: Written Communication Skills** The development and expression of ideas in writing. Written communication involves learning to work in many genres and styles. It can involve mixed-media including digital format. Written communication abilities develop through iterative experiences across the curriculum. See Tables 1 and 6.
- b) Student Learning Outcome 2: Oral Communication Skills Oral communication is a prepared, purposeful presentation designed to increase knowledge, to foster understanding, or to promote change in the listeners' attitudes, values, beliefs, or behaviors. See Tables 2 and 6.
- c) **Student Learning Outcome 3: Critical Thinking Skills** The comprehensive exploration of issues, ideas, artifacts, and events before accepting or formulating an opinion or conclusion. See Tables 3 and 6.

2) Discipline Specific Skills:

a) Student Learning Outcome 1: Acquire, integrate, and apply knowledge of plant science to managed systems.

- i) Goal 1: Develop working knowledge of multiple sources, including current and older literature, to find, evaluate, organize, and manage information related to horticultural systems.
- **ii)** Goal 2: Demonstrate competence with both laboratory and field-based technologies used in modern horticulture.
- iii) Goal 3: Apply concepts of plant biology, systematics, ecology, and genetics to manage and improve plants and their products.
- iv) Goal 4: Apply scientific methods to test hypothesis.

b) Learning Outcome 2: Demonstrate interdisciplinary knowledge and competency in managing horticultural system.

- i) Goal 1: Assess soils, soil health, plant fertility, water, and site limitations.
- **ii)** Goal 2: Assess potential and evaluate realized interactions with the abiotic and biotic environment in which plants are grown.
- **iii)** Goal 3: Recommend and use appropriate application methods, materials, and diagnostic skills for addressing soil constraints and irrigation, nutrient, stress, and pest management issues.
- iv) Goal 4: Apply principles of accounting, business law, labor, marketing and personnel management to a horticultural business and contribute to developing the various components of a business plan.

c) Learning Outcome 3: Synthesize knowledge and use insight and creativity to better understand and improve plant systems.

- i) Goal 1: Anticipate and recognize problems, identify causes of those problems, identify viable solutions to the problems and evaluate actions and consequences of treatments and interventions.
- **ii)** Goal 2: Develop, identify and employ best management practices that lead to sustainable solutions and outcomes.
- iii) Goal 3: Understand how global issues including climate change, energy use, water availability, and/or food safety impact on sustainability of horticultural systems locally, regionally and globally.

d) Learning Outcome 4: Appreciate and communicate the diverse impacts of horticulture on people.

- i) Goal 1: Describe the various ways plants impact human well-being (mental: psychological and restorative; and physiological).
- ii) Goal 2: Describe and assess the influence of plants and their management on environmental sustainability habitat restoration or low-impact development.
- iii) Goal 3: Quantify the economic importance of plants in managed ecosystems and the

impact of horticultural crops in food system.

- iv) Goal 4: Describe the social, spiritual and cultural importance of plants to historical and contemporary communities of people.
- v) Goal 5: Communicate effectively with various audiences using oral, written and visual presentation skills and multi-media techniques.
- e) Learning Outcome 5: Demonstrates professionalism and proficiency in skills that relate to horticulture.
 - i) Goal 1: Acquire knowledge of a range of cultures, values, and political perspectives relevant for living in a global community.
 - ii) Goal 2: Demonstrate a high level of personal and social responsibility.
 - iii) Goal 3: Demonstrate leadership and the ability to collaborate and work in teams.
 - iv) Goal 4: Plan, engage and learn from actions that demonstrate civic responsibility to community and society.
 - v) Goal 5: Develop a plan for life-long learning as it relates to career choice and professionalism.

See Tables 4, 5, and 6 for information related to these learning outcomes.

3) Assessment

a) Assessment Measures for General Skills:

- i) Student Learning Outcome 1- Written Communication.
 - (1) Achievement will be assessed using a written communication rubric for laboratory reports and technical/scientific proposals where the student has analyzed, synthesized and evaluated information from independent sources as part of a class project and/or completed an independent research project as part of a special problems, research project or internship class. See example at the end of this section.
 - (2) This is a *direct* measure of student learning.

ii) Student Learning Outcome 2 – Oral Communication.

- (1) Achievement will be assessed using an oral communication rubric during oral presentations where the student has compiled and evaluated the scientific literature as part of a class project and/or completed an independent research project as part of a special problems, research project or internship class. See example at the end of this section.
- (2) This is a *direct* measure of student learning.

iii) Student Learning Outcome 3 – Critical Thinking.

(1) Achievement will be measured using a critical thinking scenario (in class or

potentially included on the post-test for learner outcome 1) and scored using a critical thinking rubric. See example at the end of this section.

- (2) This is a *direct* measure of student learning.
- (3) Assessment scenarios will be generated to cover application of critical thinking in courses listed in Table 6.

b) Acceptable and Ideal Targets for the General Skills: Student Learning Outcomes 1-3 (Tables 1-3).

- Acceptable target: Graduating students must demonstrate skills in the continuum between Milestones 2 and 3 in the student learning outcomes for written communication, oral communications and critical thinking outlined in the rubrics listed in Tables 1-3 below.
- ii) Ideal target: Students will be able to demonstrate skills outlined in the Capstone column for written communication, oral communication and critical thinking in Tables 1-3 below.

c) Key Personnel for Student Learning Outcomes 1-3.

 Selected faculty, who instruct courses appropriate for student learning objectives 1-3 listed in Table 6, will be responsible for assessment using the score rubric for each of the skills (see example below).

d) Assessment Measure for the Discipline Specific Skills: Student Learning Outcomes 1-5 (Tables 4 and 5).

- i) Achievement will be measured using a pre- and post-assessment.
- ii) This is a *direct* measure of student learning.
- iii) Learning will be measured by generating an assessment of 20 questions from the HLTS faculty to cover horticulture concepts. These areas represent essential concepts for discipline specific knowledge of students completing a Horticulture degree.

e) Acceptable and Ideal Targets

- i) Because use of pre- and post-assessments are a new initiative for HLTS and we are unsure of how incoming students in particular will perform on pre-assessments, we are initially targeting a 25% increase in the mean and/or median assessment scores between the two populations (incoming and graduating students).
- ii) Target populations are at least half of the incoming fall freshmen and half of the

spring graduating HLTS class.

- f) Key Personnel (who is responsible for the assessment of this measure)
 - i) HORT 2003, Principles of Horticulture, a required course for all HLTS students, is the target course for the pre-assessment.
 - **ii)** A mandatory exit interview with the Department Head and selected faculty will administer the post-assessment.
- 4) Example of scoring rubric.

Department of Horticulture Written
Communication Performance
Assessment Rubric

Stu	dent	
Со	urse	
Ass	ignment	_
Da	te	
Stu	dent Learning Outcomes	Score using Rubric
Stu 1.	dent Learning Outcomes Context of and Purpose for Writing	Score using Rubric
Stu 1. 2.	dent Learning Outcomes Context of and Purpose for Writing Content Development	Score using Rubric
Stu 1. 2. 3.	dent Learning Outcomes Context of and Purpose for Writing Content Development Genre and Disciplinary Conventions	Score using Rubric
 Stu 1. 2. 3. 4. 	dent Learning Outcomes Context of and Purpose for Writing Content Development Genre and Disciplinary Conventions Sources and Evidence	Score using Rubric

In this example, scoring is based on the student's performance in each of the outcomes based on the matrix in Table 1. Each assessment is based upon the appropriate rubric.

5) Summary of Findings – Academic Year 2016-17

This is the second year of using the newly created assessment and as a result there is no pre-assessment data available to determine a change in student learning outcomes between student entry into and matriculation from the B.S. Horticulture Program. Therefore, the current summary of findings are based upon an exit interview of thirteen of the fourteen graduating students using selected student learning outcomes is as follows:

a) General Skills – Student Learning Outcome 1: Written Communication.

Based upon the communication value rubric in Table 1, the students surveyed in 2016-17 averaged an overall response that fell between Milestones 3 and 4. Twenty-three percent exhibited communication skills consistent with Milestone 2, thirty-eight percent exhibited communication skills consistent with Milestone 3, and thirty-eight percent exhibited Capstone skills, able to demonstrate a thorough understanding of context, audience, and purpose while using appropriate, relevant, and compelling content with attention to detail using high quality credible, relevant sources along with language that communicates meaning with clarity. See Figure 1.

b) General Skills – Student Learning Outcome 2: Oral Communication.

Based upon the oral value rubric in Table 2, the students surveyed in 2016-17 averaged an overall response at Milestone 3. Twenty-three percent exhibited communication skills consistent with Milestone 2, fifty-four percent exhibited oral skills that consistent with Milestones 3, and twenty-thre percent exhibited Capstone skills, able to organize and verbalize their thoughts clearly with compelling language and delivery techniques using a variety of explanations and illustrations to create a compelling message. See Figure 2.

c) Discipline Specific Skills – Student Learning Outcome 1: Acquire, integrate, and apply knowledge of plant science to managed systems.

Based upon the discipline specific skills value rubric in Tables 4 and 5 for SLO 1, the students averaged an overall response consistent with Milestones 3, able to demonstrate competence in both laboratory and field-based technologies used in horticulture and apply some concepts of plant biology, ecology and genetics to improve plants and their products. Fifteen percent exhibited communication skills consistent with Milestone 2, sixty-nine percent exhibited communication skills consistent with

Milestone 3, and fifteen percent exhibited skills consistent with the Capstone level. The latter students were able to apply concepts of plant biology, ecology, and genetics to improve plants and their products. See Figure 3.

d) Discipline Specific Skills – Student Learning Outcome 5: Demonstrate professionalism and proficiency that relate to horticulture.

Based upon the discipline specific skills rubric in Tables 4 and 5, the students averaged an overall response that fell between Milestones 3 and 4 able to demonstrate leadership and collaborative skills and some level of personal and social responsibility. Thirty-one percent exhibited skills consistent with Milestone 2, twenty-three percent were consistent with Milestone 3, and forty-six percent exhibited skills that are consistent with the Capstone level, able to demonstrate a high level of personal and social responsibility and have knowledge of a range of cultures, values, and political perspectives. See Figure 4.

6) Recommendations:

This is the second year of the newly implemented assessment that is very different from past assessment practices and we do not have any baseline data to compare directly to past student performance. The faculty are initiating the plan to gather information for incoming freshman through the UNI101 course. The instructors will use reflective writing and providing a scenario to respond to that will provide an insight into critical thinking skills. A second initiative underway is the development of an e-portfolio to develop a repository of written and presentation materials for use in the overall assessment of a student.

The first full assessment will not be possible until 2022, when the first students are graduating who will have completed both the pre- and post-assessments. At that time, recommendations can be made from a complete data set and adjustments made accordingly.



Figure 1. Written communication skills assessment for graduating seniors in 2016.

Legend Values: Benchmark =1; Milestones = 2 and 3; Capstone = 4. See details of assessment rubric values in Table 1).

Figure 2. Oral communication skills assessment for graduating seniors in 2016.



Legend Values: Benchmark =1; Milestones = 2 and 3; Capstone = 4. See details of assessment rubric values in Table 2.

Figure 3 Discipline Specific Skills – Student Learning Outcome 1: Acquire, integrate, and apply knowledge of plant science to managed systems.



Legend Values: Benchmark =1; Milestones = 2 and 3; Capstone = 4. See details in Tables 4 and 5.

Figure 4. Discipline Specific Skills – Student Learning Outcome 5: Demonstrate professionalism and proficiency that relate to horticulture.



Legend Values: Benchmark =1; Milestones = 2 and 3; Capstone = 4. See details in Tables 4 and 5.

Table 1. Written Communication VALUE Rubric: The definition of written communication is the development and expression of ideas in writing. Written communication involves learning to work in many genres and styles. It can involve working with many different writing technologies, and mixing texts, data, and images. Written communication abilities develop through iterative experiences across the curriculum (for more information, please contact value@aacu.org).

	Capstone	Miles	stones	Benchmark
	4	3	2	1
Context of and Purpose for Writing <i>Includes considerations of audience,</i> <i>purpose, and the circumstances surrounding</i> <i>the writing task(s).</i>	Demonstrates a thorough understanding of context, audience, and purpose that is responsive to the assigned task(s) and focuses all elements of the work.	Demonstrates adequate consideration of context, audience, and purpose and a clear focus on the assigned task(s) (e.g., the task aligns with audience, purpose, and context).	Demonstrates awareness of context, audience, purpose, and to the assigned tasks(s) (e.g., begins to show awareness of audience's perceptions and assumptions).	Demonstrates minimal attention to context, audience, purpose, and to the assigned tasks(s) (e.g., expectation of instructor or self as audience).
Content Development	Uses appropriate, relevant, and compelling content to illustrate mastery of the subject, conveying the writer's understanding, and shaping the whole work.	Uses appropriate, relevant, and compelling content to explore ideas within the context of the discipline and shape the whole work.	Uses appropriate and relevant content to develop and explore ideas through most of the work.	Uses appropriate and relevant content to develop simple ideas in some parts of the work.
Genre and Disciplinary Conventions Formal and informal rules inherent in the expectations for writing in particular forms and/or academic fields (please see glossary).	Demonstrates detailed attention to and successful execution of a wide range of conventions particular to a specific discipline and/or writing task (s) including organization, content, presentation, formatting, and stylistic choices	Demonstrates consistent use of important conventions particular to a specific discipline and/or writing task(s), including organization, content, presentation, and stylistic choices	Follows expectations appropriate to a specific discipline and/or writing task(s) for basic organization, content, and presentation	Attempts to use a consistent system for basic organization and presentation.
Sources and Evidence	Demonstrates skillful use of high-quality, credible, relevant sources to develop ideas that are appropriate for the discipline and genre of the writing	Demonstrates consistent use of credible, relevant sources to support ideas that are situated within the discipline and genre of the writing.	Demonstrates an attempt to use credible and/or relevant sources to support ideas that are appropriate for the discipline and genre of the writing.	Demonstrates an attempt to use sources to support ideas in the writing.
Control of Syntax and Mechanics	Uses graceful language that skillfully communicates meaning to readers with clarity and fluency, and is virtually error-free.	Uses straightforward language that generally conveys meaning to readers. The language in the portfolio has few errors.	Uses language that generally conveys meaning to readers with clarity, although writing may include some errors.	Uses language that sometimes impedes meaning because of errors in usage.

*Evaluators are encouraged to assign a zero to any work sample or collection of work that does not meet benchmark (cell one) level performance.

 Table 2. Oral Communication VALUE Rubric:
 The definition of oral communication is a prepared, purposeful presentation designed to increase knowledge, to foster understanding, or to promote change in the listeners' attitudes, values, beliefs, or behaviors (for more information, please contact value@aacu.org).

	Capstone	Miles	Benchmark	
	4	3	2	1
Organization	Organizational pattern (specific introduction and conclusion, sequenced material within the body, and transitions) is clearly and consistently observable and is skillful and makes the content of the presentation cohesive.	Organizational pattern (specific introduction and conclusion, sequenced material within the body, and transitions) is clearly and consistently observable within the presentation.	Organizational pattern (specific introduction and conclusion, sequenced material within the body, and transitions) is intermittently observable within the presentation.	Organizational pattern (specific introduction and conclusion, sequenced material within the body, and transitions) is not observable within the presentation.
Language	Language choices are imaginative, memorable, and compelling, and enhance the effectiveness of the presentation. Language in presentation is appropriate to audience.	Language choices are thoughtful and generally support the effectiveness of the presentation. Language in presentation is appropriate to audience.	Language choices are mundane and commonplace and partially support the effectiveness of the presentation. Language in presentation is appropriate to audience.	Language choices are unclear and minimally support the effectiveness of the presentation. Language in presentation is not appropriate to audience.
Delivery	Delivery techniques (posture, gesture, eye contact, and vocal expressiveness) make the presentation compelling, and speaker appears polished and confident.	Delivery techniques (posture, gesture, eye contact, and vocal expressiveness) make the presentation interesting, and speaker appears comfortable.	Delivery techniques (posture, gesture, eye contact, and vocal expressiveness) make the presentation understandable, and speaker appears tentative.	Delivery techniques (posture, gesture, eye contact, and vocal expressiveness) detract from the understandability of the presentation, and speaker appears uncomfortable.
Supporting Material	A variety of types of supporting materials (explanations, examples, illustrations, statistics, analogies, quotations from relevant authorities) make appropriate reference to information or analysis that significantly supports the presentation or establishes the presenter's credibility/authority on the topic.	Supporting materials (explanations, examples, illustrations, statistics, analogies, quotations from relevant authorities) make appropriate reference to information or analysis that generally supports the presentation or establishes the presenter's credibility/authority on the topic.	Supporting materials (explanations, examples, illustrations, statistics, analogies, quotations from relevant authorities) make appropriate reference to information or analysis that partially supports the presentation or establishes the presenter's credibility/authority on the topic.	Insufficient supporting materials (explanations, examples, illustrations, statistics, analogies, quotations from relevant authorities) make reference to information or analysis that minimally supports the presentation or establishes the presenter's credibility/authority on the topic.
Central Message	Central message is compelling (precisely stated, appropriately repeated, memorable, and strongly supported.)	Central message is clear and consistent with the supporting material.	Central message is basically understandable but is not often repeated and is not memorable.	Central message can be deduced, but is not explicitly stated in the presentation.

Department of Horticulture 2017 *Evaluators are encouraged to assign a zero to any work sample or collection of work that does not meet benchmark (cell one) level performance. Table 3. Critical Thinking VALUE Rubric: The definition of critical thinking is a habit of mind characterized by the comprehensive exploration of issues, ideas, artifacts, and events before accepting or formulating an opinion or conclusion, and can be demonstrated in assignments that require students to complete analyses of text, data, or issues (for more information, please contact value@aacu.org).

	Capstone	Mile	stones	Benchmark
	4	3	2	1
Explanation of issues	Issue/problem to be considered critically is stated clearly and described comprehensively, delivering all relevant information necessary for full understanding.	Issue/problem to be considered critically is stated, described, and clarified so that understanding is not seriously impeded by omissions.	Issue/problem to be considered critically is stated but description leaves some terms undefined, ambiguities unexplored, boundaries undetermined, and/or backgrounds unknown.	Issue/problem to be considered critically is stated without clarification or description.
Evidence Selecting and using information to investigate a point of view or conclusion	Information is taken from source(s) with enough interpretation/evaluation to develop a comprehensive analysis or synthesis. Viewpoints of experts are questioned thoroughly.	Information is taken from source(s) with enough interpretation/evaluation to develop a coherent analysis or synthesis. Viewpoints of experts are subject to questioning.	Information is taken from source(s) with some interpretation/evaluation, but not enough to develop a coherent analysis or synthesis. Viewpoints of experts are taken as mostly fact, with little questioning.	Information is taken from source(s) without any interpretation/evaluation. Viewpoints of experts are taken as fact, without question.
Influence of context and assumptions	Thoroughly (systematically and methodically) analyzes own and others' assumptions and carefully evaluates the relevance of contexts when presenting a position.	dentifies own and others' assumptions and everal relevant contexts when presenting a position. Questions some assumptions. Identifies several relevant contexts when presentin position. May be more aware of others' assumptions than one's own (or vice vers		Shows an emerging awareness of present assumptions (sometimes labels assertions as assumptions). Begins to identify some contexts when presenting a position.
Student's position (perspective, thesis/hypothesis)	Specific position (perspective, thesis/hypothesis) is imaginative, taking into account the complexities of an issue. Limits of position (perspective, thesis/hypothesis) are acknowledged. Others' points of view are synthesized within position (perspective, thesis/hypothesis).	Specific position (perspective, thesis/hypothesis) takes into account the complexities of an issue. Others' points of view are acknowledged within position (perspective, thesis/hypothesis).	Specific position (perspective, thesis/hypothesis) acknowledges different sides of an issue.	Specific position (perspective, thesis/hypothesis) is stated, but is simplistic and obvious.
Conclusions and related outcomes (implications and consequences)	Conclusions and related outcomes (consequences and implications) are logical and reflect student's informed evaluation and ability to place evidence and perspectives discussed in priority order.	Conclusion is logically tied to a range of information, including opposing viewpoints; related outcomes (consequences and implications) are identified clearly.	Conclusion is logically tied to information (because information is chosen to fit the desired conclusion); some related outcomes (consequences and implications) are identified clearly.	Conclusion is inconsistently tied to some of the information discussed; related outcomes (consequences and implications) are oversimplified.

*Evaluators are encouraged to assign a zero to any work sample or collection of work that does not meet benchmark (cell one) level performance.

TABLE 4. HORTICULTURE DISCIPLINE SPECIFIC SKILLS RUBRIC: After completing the Horticulture B.S. students will have a technical knowledge of horticulture, professional skills of communication, leadership, computing, critical thinking, problem solving, business and analysis, and have perspectives related to horticulture.

Discipline Specific Skills Level		Level	Level	Level	
	1	2	3	4	
Acquire, integrate, and apply knowledge of plant science to managed systems	Develop working knowledge of multiple sources, including current and older literature, to find, evaluate, organize, and manage information related to horticultural systems.	Demonstrate competence with both laboratory and field-based technologies used in modern horticulture.	Apply concepts of plant biology, systematics, ecology, and genetics to manage and improve plants and their products.	Apply scientific methods to test hypothesis.	
Demonstrate interdisciplinary knowledge and competency in managing horticultural system.	Assess soils, soil health, plant fertility, water and site limitations.	Assess potential and evaluate realized interactions with the abiotic and biotic environment in which plants are grown.	Recommend and use appropriate application methods, materials, and diagnostic skills for addressing soil constraints and irrigation, nutrient, stress, and pest management issues.	Apply principles of accounting, business law, labor, marketing and personnel management to a horticultural business and contribute to developing the various components of a business plan.	
Synthesize knowledge and use insight and creativity to better understand and improve plant systems.	Anticipate and recognize problems, identify causes of those problems, identify viable solutions to the problems and evaluate actions and consequences of treatments and interventions.	Develop, identify and employ best management practices that lead to sustainable solutions and outcomes.	Understand how global issues including climate change, energy use, water availability, and/or food safety impact on sustainability of horticultural systems locally, regionally and globally.		
Appreciate and communicate the diverse impacts of horticulture on people.	Describe the various ways plants impact human well-being (mental: psychological and restorative; and physiological).	Describe and assess the influence of plants and their management on environmental sustainability habitat restoration or low-impact development. Quantify the economic importance of plants in managed ecosystems and the impact of horticultural crops in food system.	Describe the social, spiritual and cultural importance of plants to historical and contemporary communities of people.	Communicate effectively with various audiences using oral, written and visual presentation skills and multi- media techniques	
Demonstrates professionalism and proficiency in skills that relate to horticulture.	Aquire knowledge of a range of cultures, values, and political perspectives relevant for living in a global community.	Demonstrate a high level of personal and social responsibility.	Demonstrate leadership and the ability to collaborate and work in teams.	Plan, engage and learn from actions that demonstrate civic responsibility to community and society. Develop a plan for life-long learning as it relates to career choice and professionalism.	

Evaluators are encouraged to assign a zero to any work sample or collection of work that does not meet Level 1 performance.

Table 5. Benchmarks for achieving discipline specific skills.

Modified from: Pritts, M.P. and T. Park. 2013. Proposed Learning Outcomes for Four-year Horticulture Programs in the United States. HortTech. 23(2): 237-240.

Coole	Benchmarks									
Goals	4	2	1							
earning outcome 1: Acquire, integrate, and apply knowledge of plant science to managed systems										
Goal 1. Use multiple sources, including current and older literature, to find, evaluate, organize, and manage information related to horticultural systems.	Publish an article on a plant based system with a thorough literature review.	Write a thorough literature review about a specific topic for classroom credit.	Write a term paper utilizing primary resources related to a horticultural topic.	Be able to identify primary and secondary information sources and differentiate between referred and non- referred sources.						
Goal 2. Demonstrate competence with both laboratory and field-based technologies used in modern horticulture.	Present research findings at regional or national meetings / competitions.	Participate in faculty directed research programs incorporating laboratory or field technology.	Gain competence operating laboratory/ field technology through internships or work-related activities.	Perform laboratory exercises using laboratory equipment/ technology in horticulture courses.						
Goal 3. Apply concepts of plant biology, systematics, ecology, and genetics to manage and improve plants and their products.	Conduct capstone research projects related to genetics, plant breeding, genomics, plant identification, and cultivar performance.	Develop a plant selection guide for use in specific horticultural systems as part of an in- class assignment.	Complete courses in fruit/vegetable crops, or landscape/ turf management and understand the selection and appropriate use of plant species or cultivars unique to those courses.	Complete at least one course in plant identification, taxonomy/systematics or genetics.						
Goal 4. Apply scientific methods to test hypotheses.	Write, submit to peer or instructor evaluation, defend, a capstone research thesis. Give a public presentation of the work.	Write a research proposal and conduct a research project leading to a published or presented paper.	Write a research proposal and conduct a research project leading to a summary paper as a special topic.	Conduct classroom laboratory experiments with hypothesis testing, data collection and analysis and conclusions.						
Learning outcome 2: Demonstrate interdisciplinary knowl	edge and competency in managing horticultural syste	ms								
Goal 1. Assess soils, soil health, plant fertility, water, and site limitations.	Conduct capstone or special problems research related to soil-plant interaction, plant nutrition, plant-water relations including abiotic stress on site management.	Participate in projects related to landscape management, or crop production practices. Internship focus on soil management, soil fertility, site assessment and design, or irrigation management.	Complete classes that include site analysis and management for crop production systems. Complete classes in landscape planning and landscape/turf management which includes site assessment.	Complete a soil science or soil physics course.						
Goal 2. Assess potential and evaluate realized interactions with the abiotic and biotic environment in which plants are grown	Conduct a capstone or special problems research project focused on plant-pest interactions or abiotic stressors.	Complete assigned classroom projects developing integrated pest management strategies.	Identify key insect pests and diseases associated with limitations to plant growth and development. Identify abiotic factors critical in production and landscape/turf management systems.	Complete principles of horticulture course. Complete courses in entomology, weed science or plant pathology.						

Goal 3. Recommend and use appropriate application	Complete a capstone or special problems research	Participate in an internship focused on	Complete classroom projects in	Complete classes in principles of
methods, materials, and diagnostic skills for addressing	project related to soil management, remediation,	substrate/soil or pest management, irrigation	soil/substrate management, soil fertility	horticulture, soil science, soil fertility,
soil constraints and irrigation, nutrient, stress, and pest	landscape management, crop fertility, or pest	design/ installation or product testing and	and applying fertilizers, irrigation design	entomology, weed science, or plant
management issues	management.	sales.	and management, plant protection	pathology. Student complete class in
			strategies and schedules.	landscape management, greenhouse management, fruit production or vegetable production.

C a cha	Benchmarks							
Goals	4	3	2	1				
Goal 4. Apply principles of accounting, business law, labor, marketing, and personnel management to a horticultural business and contribute to developing the various components of a business plan.	Conduct a capstone or special problems research project developing a business plan for a start-up horticultural enterprise.	Conduct classroom projects related to developing the various components of a business plan.	Understand business models. Develop start-up and financing strategies, personnel management policies, marketing and sales strategies.	Complete courses in business management, business law, finance, marketing or entrepreneurship				
Learning outcome 3: Synthesize knowledge and use insigh	t and creativity to better understand and improve pla	nt systems		<u> </u>				
Goal 1. Anticipate and recognize problems, identify causes of those problems, quantify potential impacts, analyze options, identify viable solutions to the problems, and evaluate actions and consequences of treatments and interventions	Conduct a capstone or special problems research project related to testing or proposing a management system.	Participate in a service learning activity related to horticulture involving a multi-faceted approach to system management.	Complete classroom assignments related to critical analysis and decision making protocols on production or management systems.	Complete courses in plant pathology, entomology, weed science, soil fertility, landscape/turf management or controlled environments.				
Goal 2. Develop, identify, and employ best management practices that lead to sustainable solutions and outcomes.	The SUST minor capstone project is a horticulture related project; project is presented to the department.	Enroll in and complete the SUST or ENSC minor.	Complete a project or term assignment related to sustainable management plan development; develop a best practices management plan.	Complete a course related to horticultural or system sustainability.				
Goal 3. Understand how global issues including climate change, energy use, water availability, and/or food safety impact the sustainability of horticultural systems locally, nationally, and globally.	Complete a SUST capstone project, an honors project, or special topic research project related to climate change, and the FEWS nexus of horticulture production.	Enroll in and complete the SUST or ENSC minor.	Complete a project or term assignment related to the impacts of climate change on horticulture production systems.	Complete a course related to horticultural or system sustainability.				
Learning outcome 4. Appreciate and communicate the div	erse impacts of horticulture on people							
Goal 1. Describe the various ways plants impact human well-being (mental: psychological and restorative; physical: medicinal and physiological).	Complete a research project investigating the relationship or influence of horticulture on human well-being.	Participate in a service learning project focused on human-plant interaction or recreational or sports fields.	Complete a course in environmental sociology or ethno-horticulture.	Complete a general survey class in horticulture.				
Goal 2. Describe and assess the influence of plants and their management on environmental sustainability, habitat restoration or low-impact development (LID).	Complete a capstone project, honors project or special research project related to sustainability, habitat restoration or low-impact development.	Participate in classroom projects focused on sustainable practices and implementation.	Complete a course in environmental restoration, ecosystem assessment or landscape/turf management.	Complete a class assignment or learning module focused on restoration or sustainable practices related to horticulture.				
Goal 3. Quantify the economic importance of plants in managed ecosystems and the impact of horticultural crops in food systems.	Complete a capstone project, honors project or special problems course investigating the production and post-harvest economics of a horticultural food crop.	Complete a written or visual presentation comparing and contrasting various worldwide food production systems focusing on horticultural crops.	Complete a course in environmental economics or food and agricultural marketing.	Complete a learning module focused on economically important food crops and associated production and distribution systems.				
Goal 4. Describe the social, spiritual, and cultural importance of plants to historical and contemporary communities of people.	Complete and present a capstone, honors or special problems project investigating in role of plants in human culture.	Write a research paper on a specific culture or community and how plant interaction and use affected or influenced that culture.	Complete a learning module on the role of ornamental, spiritual and medicinal plants in early and modern human culture.	Complete a general survey class in horticulture.				

C valu	Benchmarks							
Goals	4	3	2	1				
Goal 5. Communicate effectively with various audiences using oral, written, and visual presentation skills, and contemporary networking/social media technologies.	Create and publish content on a horticulture related topic using digital media.	Prepare and present horticulturally related content at a professional or industry meeting/ conference.	Complete a project or term assignment which is presented orally, written or through digital media.	Complete a communication intensive course.				
Learning outcome 5. Demonstrate professionalism and professionalis	oficiency in skills that relate to horticulture							
Goal 1. Acquire knowledge of a range of cultures, values, and political perspectives relevant for living in a global community.	Complete a study abroad experience or international internship.	Participate in a department or college associated international travel opportunity.	Complete a research paper on a topic associated with human-plant interactions and the effect on culture.	Complete a course in world or regional geography.				
Goal 2. Demonstrate a high level of personal and social responsibility.	Leadership position in a collegiate organization involved in local community interactions.	Develop an action plan using horticulture to engage a local or regional community.	Complete a research project investigating the role of horticulture in modern urban and rural society.	Complete a humanities course in ethics or social work.				
Goal 3. Demonstrate leadership and the ability to collaborate and work in teams.	Election to a regional or national undergraduate organization associated with a professional society.	Leadership position in a student club or university related organization.	Active participation in an undergraduate related club or collegiate organization.	Demonstrate leadership in class group projects or team building activities.				
Goal 4. Plan, engage, and learn from actions that demonstrate civic responsibility to community and society.	Propose, design and implement a project relating to a socio-horticulture topic such as a community/school garden or horticulture therapy program.	Write a research paper evaluating the effectiveness and/or impact of a school or community garden on the targeted community.	Complete a course with a service learning component.	Complete a course module on horticulture-based outreach activities, opportunities and responsibilities on a local, regional or national level.				
Goal 5. Develop a plan for life-long learning as it relates to career choice and professionalism.	Postgraduate involvement and leadership in professional or trade organizations.	Participate in regional or national professional meetings as an undergraduate.	Participate in extracurricular activities; attend seminars, trade shows or industry meetings relating to a career choice.	Student membership in a profession- related organization.				

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Table 6. Course matrix for General and Discipline Specific Skills.

Student Learning Outcomes to be Measured											
		Discipline Specific Skills:									
				1							
	Learning	Learning	Learning	Learning Outco	me 1: Acquire. in	tegrate, and app	ly knowledge	Learning Outco	me 2: Demonstra	te interdisciplina	arv knowledge
	Outcome 1	Outcome 2	Outcome 3	of plant science	to managed sys	tems	,	and competence	v in managing ho	rticultural system	ms
	Written	Oral	Critical Thinking	Level 1: Develop	Level 2.	Level 3: Apply	Level 4: Apply	Level 1: Assess soils		Level 3.	Level 4: Apply
	Communication	Communication	Skills: The	working knowledge	Demonstrate	concepts of plant	scientific methods	soil health, plant	potential and	Recommend and	principles of
	Skills: The	Skills: Oral	comprehensive	of multiple sources.	competence with	biology.	to test hypothesis	fertility, water and	evaluate realized	use appropriate	accounting.
	development and	communication is a	exploration of	including current	both laboratory and	systematics,		site limitations.	interactions with	application	business law, labor,
	expression of ideas	prepared,	issues, ideas,	and older literature,	field-based	ecology, and			the abiotic and	methods, materials,	marketing and
	in writing. Written	purposeful	artifacts, and events	to find, evaluate,	technologies used	genetics to manage			biotic environment	and diagnostic skills	personnel
	communication	presentation	before accepting or	organize, and	in modern	and improve plants			in which plants are	for addressing soil	management to a
Course Number and Description	involves learning to	designed to	formulating an	manage	horticulture.	and their products.			grown.	constraints and	horticultural
	work in many	increase knowledge,	opinion or	information related						irrigation, nutrient,	business and
	genres and styles. It	to foster	conclusion.	to horticultural						stress, and pest	contribute to
	can involve mixed-	understanding, or		systems.						management issues.	developing the
	media including	to promote change									various components
	digital format.	in the listeners the									of a business plan
	Written	listeners' attitudes,									
HORT 1103- PLANTS IN THE HOME ENVIRONMENT											
HORT 1303- INTRO TO FLORAL DESIGN	\checkmark	$\overline{\mathbf{A}}$									
HORT 2003-PRINCIPLES OF HORTICULTURE		$\mathbf{\nabla}$		\square	N	\square		$\mathbf{\nabla}$		$\overline{\mathbf{A}}$	
HORT 2303-INTROTURFGRASS MANAGEMENT				\square	N	\square		$\mathbf{\nabla}$	$\mathbf{\nabla}$	$\overline{\mathbf{A}}$	
HORT 3103-WOODY LANDSCAPE PLANTS				\square	N	\square					
HORT 3113-HERBACEOUS AND INDOOR PLANT MATERIALS				\square	\square	\square					
HORT 3123-INTERNATIONAL HORTICULTURE	$\mathbf{\nabla}$			\square							
HORT 3203- SUSTAINABLE LANDSCAPE PRACTICES				\square	$\overline{\mathbf{v}}$	\checkmark		$\mathbf{\overline{\mathbf{A}}}$	$\mathbf{\nabla}$	\checkmark	
HORT 3303-VEGETABLE CROPS					\checkmark	✓					
HORT 3403- TURFGRASS MANAGEMENT			$\overline{\mathbf{A}}$		\checkmark	✓					
HORT 3503-SUSTAINABLE AND ORGANIC HORTICULTURE						<u> </u>					\checkmark
HORT 3803-HORTICULTURE PHYSIOLOGY	\checkmark		\checkmark		\checkmark	\checkmark	\checkmark				
HORT 3901-HORTICULTURAL CAREER DEVELOPMENT	$\overline{\mathbf{A}}$		\checkmark								
HORT 400v-SPECIAL PROBLEMS	\square	$\mathbf{\nabla}$	$\overline{\mathbf{A}}$		N	\square	$\overline{\mathbf{A}}$	$\overline{\mathbf{A}}$	$\overline{\mathbf{A}}$	$\overline{\mathbf{A}}$	$\overline{\mathbf{A}}$
HORT 4033- PROFESSIONAL LANDSCAPE INSTALLATION AND	$\overline{\mathbf{A}}$	$\overline{\mathbf{A}}$	\checkmark			\checkmark			$\overline{\mathbf{A}}$	$\overline{\mathbf{A}}$	$\overline{\mathbf{A}}$
HORT 4103- FRUIT PROD SCI AND TECH	$\overline{\mathbf{A}}$			\checkmark	$\overline{\mathbf{v}}$	\checkmark		$\overline{\mathbf{A}}$	$\overline{\mathbf{A}}$	\checkmark	
HORT 4403- PLANT PROPAGATION	$\mathbf{\overline{\mathbf{A}}}$			\square	\square	\checkmark	$\overline{\mathbf{A}}$				
HORT 4503-SUSTAINABLE NURSERY PRODUCTION	$\mathbf{\overline{\mathbf{A}}}$		\checkmark	\square	\square	\checkmark	$\overline{\mathbf{A}}$	$\overline{\mathbf{A}}$	$\mathbf{\overline{\mathbf{A}}}$	\checkmark	$\overline{\mathbf{A}}$
HORT 4603- PRACTICAL LANDSCAPE PLANNING	\checkmark	$\overline{\mathbf{A}}$	$\overline{\mathbf{A}}$	\square	\square	\checkmark		$\overline{\mathbf{A}}$	\checkmark	\checkmark	
HORT 462v- HORTICULTURE, LANDSCAPE, TURF SCIENCES	\checkmark	$\overline{\mathbf{A}}$	$\overline{\mathbf{A}}$	\square	\square	\checkmark	$\overline{\mathbf{A}}$	$\overline{\mathbf{A}}$	\checkmark	\checkmark	\checkmark
HORT 4701L-GREENHOUSE MANAGEMENT AND CONTROLLED					\checkmark						
HORT 4703- GREENHOUSE MANAGEMENT AND CONTROLLED					\checkmark						
HORT 4801L-GREENHOUSE CROPS PRODUCTION LABORATORY											
HORT 4803 - GREENHOUSE CROPS PRODUCTION			\checkmark		N						
HORT 4903- GOLF AND SPORTS TURF MANAGEMENT											
HORT 4913- ROOTZONE MANAGEMENT FOR GOLF AND											
HORT 4921- GOLF COURSE OPERATIONS	$\mathbf{\nabla}$	$\mathbf{\overline{\mathbf{A}}}$		\checkmark	\checkmark	\checkmark		$\mathbf{\overline{A}}$	\checkmark	\checkmark	

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HORT 4932 - TURF BMPs		$\mathbf{\overline{\mathbf{A}}}$	$\mathbf{\nabla}$	\square	$\mathbf{\overline{\mathbf{N}}}$	\square		\checkmark	$\mathbf{\overline{\mathbf{N}}}$	$\mathbf{\nabla}$	
HORT 4043 - LANDSCAPE MANAGEMENT	\checkmark	$\mathbf{\overline{A}}$	$\mathbf{\overline{A}}$	\checkmark	\mathbf{N}	$\mathbf{\nabla}$		\checkmark	$\mathbf{\nabla}$	\mathbf{N}	\checkmark

Student Learning Outcomes to be Measured													
Discipline Specific Skills:													
	Learning Outcome 3: Synthesize knowledge			Learning Outcome 4: Appreciate and communicate the diverse impacts of					Learning Outcome 5: Demonstrates professionalism and proficiency in skills				
	and use insight and creativity to better			horticulture on people.					that relate to horticulture.				
	Level 1: Anticipate	Level 2: Develop,	Level 3: Understand	Level 1: Describe	Level 2: Describe	Level 3: Quantify	Level 4: Describe	Level 5:	Level 1: Acquire	Level 2:	Level 3:	Level 4: Plan,	Level 5: Develop a
	and recognize	identify and employ	how global issues	the various ways	and assess the	the economic	the social, spiritual	Communicate	knowledge of a	Demonstrate a high	Demonstrate	engage and learn	plan for life-long
	problems, identify	best management	including climate	plants impact	influence of plants	importance of	and cultural	effectively with	range of cultures,	level of personal	leadership and the	from actions that	learning as it relates
	causes of those	practices that lead	change, energy use,	human well-being	and their	plants in managed	importance of	various audiences	values, and political	and social	ability to	demonstrate civic	to career choice and
	problems, identify	to sustainable	water availability,	(mental:	management on	ecosystems and the	plants to historical	using oral, written	perspectives	responsibility.	collaborate and	responsibility to	professionalism.
	viable solutions to	solutions and	and/or food safety	psychological and	environmental	impact of	and contemporary	and visual	relevant for living in		work in teams.	community and	
Course Number and Description	the problems and	outcomes.	impact on	restorative; and	sustainability	horticultural crops	communities of	presentation skills	a global			society.	
	evaluate actions		sustainability of	physiological).	nabitat restoration	in tood system.	peopie.	and multi-media	community.				
	of treatments and		systems locally		development			techniques					
	interventions		regionally and		development.								
			globally.										
			о ,										
HORT 1103- PLANTS IN THE HOME ENVIRONMENT													
HORT 1303- INTRODUCTION TO FLORAL DESIGN	\checkmark			V					V	\checkmark	\checkmark		
HORT 2003-PRINCIPLES OF HORTICULTURE	\checkmark	M	\square	\checkmark	\checkmark	\checkmark	\checkmark		\checkmark	\checkmark	\checkmark		
HORT 2303-INTRODUCTION TO TURFGRASS MANAGEMENT	\checkmark	\checkmark		V	\checkmark		\checkmark		V	\checkmark			V
HORT 3103-WOODY LANDSCAPE PLANTS				V	\checkmark		\checkmark						
HORT 3113-HERBACEOUS AND INDOOR PLANT MATERIALS				$\overline{\mathbf{A}}$	\checkmark								
HORT 3123- INTERNATIONAL HORTICULTURE	\checkmark	\checkmark	V	V	\checkmark		\checkmark						
HORT 3203- SUSTAINABLE LANDSCAPE PRACTICES	\checkmark	V	\square	$\overline{\mathbf{A}}$	\checkmark								
HORT 3303-VEGETABLE CROPS	\checkmark	\checkmark		V	\checkmark								
HORT 3403- TURFGRASS MANAGEMENT	\checkmark	V						\checkmark	V	\square	\checkmark		
HORT 3503- SUSTAINABLE AND ORGANIC HORTICULTURE	\checkmark	V	\square	$\overline{\mathbf{A}}$	\checkmark	V	\checkmark		$\mathbf{\nabla}$	\square	\square	\checkmark	
HORT 3803- HORTICULTURE PHYSIOLOGY													
HORT 3901-HORTICULTURAL CAREER DEVELOPMENT									$\mathbf{\nabla}$	\square	\checkmark	\square	$\overline{\mathbf{A}}$
HORT 4033- PROFESSIONAL LANDSCAPE INSTALLATION AND				N	$\overline{\mathbf{A}}$	$\overline{\mathbf{A}}$	$\mathbf{\nabla}$						
HORT 4103- FRUIT PRODUCTION SCIENCE AND TECHNOLOGY	$\overline{\mathbf{A}}$	\square	$\mathbf{\nabla}$										
HORT 4403- PLANT PROPAGATION	$\overline{\mathbf{A}}$												
HORT 4503- SUSTAINABLE NURSERY PRODUCTION	$\overline{\mathbf{A}}$	\square	$\mathbf{\nabla}$	$\overline{\mathbf{A}}$									
HORT 4603- PRACTICAL LANDSCAPE PLANNING				V	\square	$\mathbf{\nabla}$			M	$\mathbf{\nabla}$	\square		
HORT 462v- HORTICULTURE, LANDSCAPE, TURF SCIENCES									$\mathbf{\nabla}$	$\mathbf{\nabla}$	\square		
HORT 4701L- GREENHOUSE MANAGEMENT AND CONTROLLED	\checkmark	V						\checkmark					
HORT 4703- GREENHOUSE MANAGEMENT AND CONTROLLED	\checkmark	V											
HORT 4801L-GREENHOUSE CROPS PRODUCTION LABORATORY	\checkmark	V											
HORT 4803 - GREENHOUSE CROPS PRODUCTION	\checkmark	V											
HORT 4903- GOLF AND SPORTS TURF MANAGEMENT	\checkmark	\square	M	$\overline{\mathbf{A}}$	\square	$\mathbf{\nabla}$			$\mathbf{\nabla}$	\checkmark	\square	$\mathbf{\overline{\mathbf{A}}}$	V
HORT 4913- ROOTZONE MANAGEMENT FOR GOLF AND	$\mathbf{\nabla}$	$\overline{\mathbf{A}}$											
HORT 4921- GOLF COURSE OPERATIONS	$\mathbf{\nabla}$		$\overline{\mathbf{A}}$		\square	$\overline{\mathbf{A}}$	$\mathbf{\nabla}$	$\overline{\mathbf{A}}$	$\overline{\mathbf{A}}$	\checkmark	\square	$\overline{\mathbf{A}}$	M
HORT 4932 - TURF BMPs		\square			\square	$\overline{\mathbf{A}}$	$\overline{\mathbf{A}}$						
HORT 4043 - LANDSCAPE MANAGEMENT	$\mathbf{\nabla}$	\square		$\mathbf{\nabla}$	\square	$\mathbf{\nabla}$	$\mathbf{\overline{\mathbf{A}}}$		$\mathbf{\overline{A}}$	\checkmark	\square	$\mathbf{\overline{\mathbf{A}}}$	