Doctor of Nursing Practice 2018-2019

The Doctor of Nursing Practice (DNP) degree prepares advanced practice nurses at the highest level. The DNP curriculum reflects expected student learning outcomes that are consistent with the overall program outcomes and the American Association of Colleges of *Nursing Essentials of Doctoral Education for Advanced Nursing Practice*.

Student Learning Outcomes - Graduates of the DNP Program are expected to be able to:

- 1. Evaluate and utilize advanced knowledge and theories from nursing and related disciplines to solve complex health issues for individuals, aggregates, populations, and systems.
- 2. Design, implement, and evaluate strategies that promote and sustain quality improvement at organization and policy levels.
- 3. Provide leadership in the transformation of health care through interprofessional collaboration, application of technology, and policy development.
- 4. Incorporate evidence-based clinical prevention and health services for individuals, aggregates and populations.
- 5. Demonstrate clinical expertise, systems thinking, and accountability in designing, delivering and evaluating evidence-based care to improve patient outcomes.

In addition, course objectives are included in each course syllabus and are designed to develop knowledge, skills and attitudes in the graduate core (research translation), advanced practice core (leadership), and selected clinical specialty area (clinical knowledge).

The **indicators of the attainment** of the DNP Program Outcomes are as follows: (1) attainment of required course outcomes; (2) adherence to UA Graduate School Academic Progression Policy Grade Point Average (GPA) Requirement to Receive a Doctoral Degree *students must maintain a minimum 2.85 cumulative grade point average on all graded graduate course work taken in residence to receive a doctoral degree from the University of Arkansas; (3) successful completion and defense of a Capstone Project*

Sixteen students successfully completed a Capstone project in 2019. One student plans to complete the DNP project in August, 2019. Pass rate on the national Certification Exam was 100%, as reported by students taking the exam for the first time. The American Nursing Credentialing Center (ANCC) reports a pass rate of 83% for EMSON (this includes first time takers as well as those repeating the exam).

The Eleanor Mann School of Nursing Program Evaluation Plan was revised by the Program Evaluation Committee in 2018/2019 and approved by the faculty. It is attached below.

The DNP program is scheduled for a CCNE accreditation visit in January of 2020. In preparation, two quality improvement teams were formed and will be evaluating the DNP projects and online teaching practices.

Eleanor Mann School of Nursing Program Evaluation Plan – Updated 4.30.2019

Standard I Program Quality: Mission & Governance

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Key Element	Sources of Data	Responsible Party	Frequency of Review	Expected Outcomes
I-A. The mission, goals, and expected program outcomes are: • congruent with those of the parent institution; and • reviewed periodically and revised as appropriate.	 U of A Mission COEHP Mission EMSON Mission & Philosophy Student Outcomes Committee/Dept. Minutes EMSON and Global Campus Websites 	 * writes the report • Standing committees • CNO council • Director • Assistant director • UG/GR program coordinators 	Every 4 years Last review 8/2018	EMSON mission, goals and expected student outcomes are accessible to students. They are congruent and consistent with parent institution and professional nursing standards and guidelines.
I-B. The mission, goals, and expected program outcomes are consistent with relevant professional nursing standards and guidelines for the preparation of nursing professionals.	 UG/GR Catalogs EMSON Strategic Plan Student handbooks EMSON and Global Campus websites Minutes (AAC, Faculty) AACN Essentials of Baccalaureate Education (2008) AACN Essentials of Master's Education in Nursing (2011) AACN Essentials of Doctoral Education for Advanced Nursing Practice (2006), Criteria for Evaluation of Nurse Practitioner Programs (NTF, 2016) 	 Academic Affairs Committee CNO Council UG/GR program coordinators 	Every 4 years Last review 8/2018	Systematic reviews are conducted. They include input from community of interest to foster program improvement.
I-C. The mission, goals, and expected program outcomes reflect the needs	CNO CouncilCommittee/program minutes	 Director Assistant director		

and expectations of the community of interest.	 Students: course evaluations, end-of-program evaluations; advising sessions Alumni surveys 	• UG/GR program coordinators		
I-D. The nursing unit's expectations for faculty are written and communicated to the faculty and are congruent with institutional expectations.	 EMSON Personnel Document EMSON server Annual Peer/Director faculty evaluations UA Promotion & Tenure policies ASBN and CCNE Annual Reports 	 Director UG/GR Program Coordinators *Peer evaluation committee 	Yearly - COEHP August, 2018	Expected faculty outcomes are clearly identified, written (documented in faculty handbook) & shared with faculty by the director. They are congruent with those of parent institution.
I-E. Faculty and students participate in program governance.	 Committee Minutes Faculty Handbooks Student representatives attend program level meetings 	EMSON standing CommitteesDirector	ongoing	Roles of faculty and students in governance of program are clearly defined and promote participation.
I-F. Academic policies of the parent institution and the nursing program are congruent and support achievement of the mission, goals, and expected program outcomes. These policies are: • fair and equitable; • published and accessible; and • reviewed and revised as necessary to foster program improvement.	 UG/GR Catalogs University, college and school's Web pages Faculty/Student/Staff Handbooks Committee Minutes (Faculty, AAC, FAC, SAC) University Provost's Office Course syllabi COEHP Committee Minutes 	 EMSON standing committee chairs UG/GR Program Coordinators Director Assistant director 	ongoing	Nursing faculty are involved in development, review, and revision of academic program policies. Differences in EMSON and COEHP/UA are identified and are in support of achievement of the program's mission, goals and expected student outcomes. A process is in place by which policy review occurs annually and revisions are made as needed.
I-G. The program defines and reviews formal	Student HandbooksRecord of formal complaints (FAC and/or SAC minutes)	UG/GR program coordinatorsDirector	Ongoing	A formal complaint is defined and a record compiled of those complaints.

complaints according to established policies.		Assistant director		
I-H. Documents and publications are accurate. A process is used to notify constituents about changes in documents and publications.	 UG/GR Catalogs EMSON Web-Site EMSON Admission materials Student Handbooks Recruitment materials 	 EMSON Standing Committee Chairs GR/UG Program Coordinators Director Assistant director 	Ongoing	References to the program's offerings, outcomes, accreditation/approval status, academic calendar, recruitment and admission policies, transfer of credit policies, grading policies, degree completion requirements, tuition, and fees are accurate. Accreditation status is publicly disclosed.

Standard II Program Quality: Institutional Commitment and Resources

Key Element	Data	Responsible Party * writes the report	Frequency	Expected Outcomes
II-A. Fiscal resources are sufficient to enable the program to fulfill its mission, goals, and expected outcomes. Adequacy of fiscal resources is reviewed periodically, and resources are modified as needed.	 EMSON Budget Budget Priorities for fiscal year (Minutes) Simulation Lab Inventory Foundation Budgets Tele-fee priorities AACN Salaries of Instructional and Administrative Nursing Faculty in Baccalaureate and Graduate Programs in Nursing 	 UG/GR Program Coordinators Faculty COEHP Development Office *Director 	ongoing	The budget enables achievement of program's mission, goals and expected faculty/student outcomes. The budget also support the development, implementation, and evaluation of program. Nursing compensation supports recruitment & retention of qualified faculty. Physical space is sufficient and enables EMSON to meet mission, goals, and expected student/faculty outcomes. A process is in place for regular review of EMSON's fiscal and physical resources and improvements are made as appropriate.
II-B. Physical resources and clinical sites enable	• EBI/Skyfactor exit surveys; alumni surveys	• EMSON Standing Committee Chairs	ongoing	

the program to fulfill its mission, goals, and expected outcomes. Adequacy of physical resources and clinical sites is reviewed periodically, and resources are modified as needed.	 Student end-of-course surveys End-of-program surveys Readiness to practice survey Faculty satisfaction survey 	• *Director		
II-C. Academic support services are sufficient to meet program and student needs and are evaluated on a regular basis.	 Faculty surveys of resources Student survey of resources Academic advisors 	 *Director EMSON standing committee chairs UG/GR program coordinators 	ongoing	Academic support services (library, IT, Global Campus, admission & advising services) are regularly reviewed and found to be adequate for students and faculty to meet program requirements and achieve mission, goals, and expected student/faculty outcomes. Improvements are made as appropriate.
II-D. The chief nurse administrator of the nursing unit: • is a registered nurse (RN); • holds a graduate degree in nursing; • holds a doctoral degree if the nursing unit offers a graduate program in nursing; • is vested with the administrative authority to accomplish the mission, goals, and expected program outcomes; and • provides effective leadership to the nursing unit in achieving its mission, goals, and	• Vitae • Director's annual evaluations	• COEHP Dean • *Program Evaluation Committee	ongoing	The Director has budgetary, decision-making, and evaluation authority comparable to that of chief administrators of similar units at UA. She consults, as appropriate with faculty and other communities of interest, to make decision to accomplish the mission, goals, and expected student/faculty outcomes. The Director is perceived by the communities of interest to be an effective leader of the nursing unit.

expected program outcomes.	T 1. XT.			TI ETE of Company to Company
II-E. Faculty are: • sufficient in number to accomplish the mission, goals, and expected program outcomes; • academically prepared for the areas in which they teach; and • experientially prepared for the areas in which they teach.	 Faculty Vitae Faculty list consisting of academic rank, educational degrees, licensure, certifications, and experiences. Faculty Workload guidelines List of course/clinical sections Status of faculty searches EMSON faculty/course evaluations Hiring requests 	 Director UG/GR Program Coordinators EMSON Faculty Standing Committee *Program Evaluation Committee 	ongoing	The FTE of faculty formula for calculating FTE is clearly delineated; the mix of FT and PT faculty is appropriate to achieve mission, goals, and expected student/faculty outcomes. Faculty-student clinical ratios (1:8 BSN, 1:6 DNP) meet Board of Nursing's and accrediting body's professional practice standards. Faculty are academically prepared for the areas in which they teach. Rationale is provided for the use of faculty who do not have a graduate degree. Faculty hold RN licensure. Clinical faculty are experienced in the clinical area of the course and maintain clinical expertise. Faculty supervising the DNP program hold appropriate licensure and certification.
II-F. Preceptors (e.g., mentors, guides, coaches), if used by the program as an extension of faculty, are academically and experientially qualified for their role.	 Preceptor list with credentials Preceptor contracts & orientation Preceptor vitae Student evaluations of preceptor(s) Clinical coordinator evaluation of preceptor 	 *UG/GR Program Coordinators Course faculty 	ongoing	The roles of preceptors or mentors with respect to teaching, supervision, and student evaluation are clearly defined; congruent with mission, goals, expected student outcomes; and congruent with relevant professional nursing standards &/or guidelines. Preceptors and/or mentors have the expertise to support student achievement of expected learning outcomes. Preceptor/mentor performance expectations are clearly communicated to preceptors.
II-G. The parent institution and program	COEHP Annual Report	• Director	ongoing	Institutional support is available to promote faculty outcomes congruent

provide and support an	• Development offerings (FAC	EMSON Standing	with defined expectations of the faculty
environment that	& TFSC sponsored)	Faculty Committees	role (teaching, research, practice,
encourages faculty	• Faculty Vitae		service) and in support of the mission,
teaching, scholarship,	Annual faculty evaluations	• UG/GR program	goals, and expected student outcomes.
service, and practice in	• Faculty workloads	poordinators	
keeping with the mission,		• *Program	
goals, and expected		Evaluation	
faculty outcomes.		Committee	

Standard III Program Quality: Curriculum and Teaching-Learning Practices

III-A. The curriculum is developed, implemented, and revised to reflect clear statements of expected student outcomes that: • are congruent with the program's mission and goals; • are congruent with the roles for which the program is preparing its graduates; and • consider the needs of the program—identified community of interest.	 AAC minutes UG/GR program minutes Curriculum plan Program outcomes EMSON course & clinical evaluations EMSON faculty evaluations of clinical sites CNO meetings 	 Academic Affairs Committee Chair Assistant director *UG/GR program coordinators 	 Every 4 years BSN Jr. level courses 12/2019 BSN Sr. level Courses12/201 MSN courses 4/2020 DNP courses 4/2021 RN/BSN 4/2019 LPN/BSN 10/2018;10/20 22 	Curricular objectives (course, unit, Level, competencies) provide clear statement of expected individual student learning outcomes which contribute to the achievement of the mission, goals, and expected aggregate student outcomes.
III-B. Baccalaureate curricula are developed, implemented, and revised to reflect relevant professional nursing	 AR State Board of Nursing regulations AACN standards: The Essentials of Baccalaureate Education for 	 Academic Affairs Committee Chair Assistant director *UG/GR Coordinators 	Every 4 yearsBSN Jr. level courses12/2019	Each degree program incorporates professional nursing standards and guidelines relevant to that program, area, role, population focus, or specialty. The program clearly

standards and guidelines, which are clearly evident within the curriculum and within the expected student outcomes (individual and aggregate). Baccalaureate program curricula incorporate The Essentials of Baccalaureate Education for Professional Nursing Practice (AACN, 2008).	Professional Nursing Practice (2008)	• BSN Sr. level Courses12/201 9 • RN/BSN 4/2019 • LPN/BSN 10/2018;10/20 22	demonstrates where and how content, knowledge, and skilled required by identified sets of standards are incorporated into the curriculum.
III-C. Master's curricula are developed, implemented, and revised to reflect relevant professional nursing standards and guidelines, which are clearly evident within the curriculum and within the expected student outcomes (individual and aggregate). • Master's program curricula incorporate professional standards and guidelines as appropriate. a. All master's degree programs incorporate The Essentials of Master's Education in Nursing (AACN, 2011) and additional relevant professional standards and guidelines as identified by the program.	AACN standards: The Essentials of Master's Education in Nursing (2011)	Every 4 years • MSN courses 4/2020	

b. All master's degree			
programs that prepare			
nurse practitioners			
incorporate Criteria for			
Evaluation of Nurse			
Practitioner Programs			
(NTF, 2016).			
Graduate-entry master's			
program curricula			
incorporate The Essentials			
of Baccalaureate			
Education for Professional			
Nursing Practice (AACN,			
2008) and appropriate			
graduate program			
standards and guidelines.			
III-D. DNP curricula are	• AACN standards:	Every 4 years	
developed, implemented,	• The Essentials of Doctoral		
and revised to reflect	Education for Advanced	• DNP courses	
relevant professional	Nursing Practice (2006)	8/2019	
nursing standards and	• Criteria for Evaluation of		
guidelines, which are	Nurse Practitioner Programs		
clearly evident within the	(NTF, 2016)		
curriculum and within the			
expected student			
outcomes (individual and			
aggregate).			
 DNP program curricula 			
incorporate professional			
standards and guidelines			
as appropriate.			
a. All DNP programs			
incorporate The Essentials			
of Doctoral Education for			
Advanced Nursing			
Practice (AACN, 2006)			
and additional relevant			
professional standards and			

guidelines if identified by			
the program.			
b. All DNP programs that			
prepare nurse practitioners			
incorporate Criteria for			
Evaluation of Nurse			
Practitioner Programs			
(NTF, 2016).			
Graduate-entry DNP			
program curricula			
incorporate The Essentials			
of Baccalaureate			
Education for Professional			
Nursing Practice (AACN,			
2008) and appropriate			
graduate program			
standards and guidelines.			
III-E. Post-graduate	N/A		
			l I
APRN certificate program			
curricula are developed,			
curricula are developed, implemented, and revised			
curricula are developed, implemented, and revised to reflect relevant			
curricula are developed, implemented, and revised			
curricula are developed, implemented, and revised to reflect relevant			
curricula are developed, implemented, and revised to reflect relevant professional nursing standards and guidelines, which are clearly evident			
curricula are developed, implemented, and revised to reflect relevant professional nursing standards and guidelines, which are clearly evident within the curriculum and			
curricula are developed, implemented, and revised to reflect relevant professional nursing standards and guidelines, which are clearly evident within the curriculum and within the expected			
curricula are developed, implemented, and revised to reflect relevant professional nursing standards and guidelines, which are clearly evident within the curriculum and within the expected student outcomes			
curricula are developed, implemented, and revised to reflect relevant professional nursing standards and guidelines, which are clearly evident within the curriculum and within the expected student outcomes (individual and			
curricula are developed, implemented, and revised to reflect relevant professional nursing standards and guidelines, which are clearly evident within the curriculum and within the expected student outcomes (individual and aggregate). Post-graduate			
curricula are developed, implemented, and revised to reflect relevant professional nursing standards and guidelines, which are clearly evident within the curriculum and within the expected student outcomes (individual and aggregate). Post-graduate APRN certificate			
curricula are developed, implemented, and revised to reflect relevant professional nursing standards and guidelines, which are clearly evident within the curriculum and within the expected student outcomes (individual and aggregate). Post-graduate APRN certificate programs that prepare			
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curricula are developed, implemented, and revised to reflect relevant professional nursing standards and guidelines, which are clearly evident within the curriculum and within the expected student outcomes (individual and aggregate). Post-graduate APRN certificate programs that prepare nurse practitioners incorporate Criteria for			
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curricula are developed, implemented, and revised to reflect relevant professional nursing standards and guidelines, which are clearly evident within the curriculum and within the expected student outcomes (individual and aggregate). Post-graduate APRN certificate programs that prepare nurse practitioners incorporate Criteria for Evaluation of Nurse			

III-F. The curriculum is logically structured to achieve expected student outcomes. Baccalaureate curricula build on a foundation of the arts, sciences, and humanities. Master's curricula build on a foundation comparable to baccalaureate-level nursing knowledge. DNP curricula build on a baccalaureate and/or master's foundation, depending on the level of entry of the student. Post-graduate APRN certificate programs build on graduate-level nursing competencies and knowledge base.	• Self-study	 Assistant Director *UG/GR Program Coordinators Academic Affairs Committee Chair 	In conjunction with review of courses	BSN faculty and students can articulate how knowledge from courses in the arts, sciences, and humanities is incorporated into nursing practice. RN to BSN program demonstrates how these nurses acquire BSN competencies and essentials. MSN and DNP programs incorporate generalist knowledge from BSN and delineate how students acquire doctoral-level competencies of Essentials.
III-G. Teaching-learning practices: • support the achievement of expected student outcomes; • consider the needs and expectations of the identified community of interest; and • expose students to individuals with diverse life experiences, perspectives, and backgrounds.	 EMSON course syllabi End of Course/Faculty Evaluations End of Course reports UG/GR Dept. minutes Alumni/Exit surveys CNO Council minutes Clinical evaluations 	 Assistant director *UG/GR Program Coordinators Academic Affairs Committee Chair 	ongoing	Teaching-learning practices and environment (classroom, clinical, lab, simulation, distance education) support the achievement of individual student learning outcomes identified in course, unit, and/or level objectives. The curriculum and teaching-learning practices are appropriate to the student population and consider the needs of the program- identified community of interest.

III-H. The curriculum includes planned clinical practice experiences that: • enable students to integrate new knowledge and demonstrate attainment of program outcomes; • foster interprofessional collaborative practice; and • are evaluated by faculty.	 Clinical Course Syllabi Faculty meeting minutes AAC minutes PT Clinical faculty evaluations UG/GR Dept. Minutes Clinical Affiliation Agreements Clinical evaluation tool Simulation scenarios 	 Assistant director *UG/GR Program Coordinators Academic Affairs Committee Chair 	Ongoing	Students in each degree program have the opportunity to develop professional competencies in practice settings aligned to the educational preparation. Clinical practice experiences are provided for students in all programs, including those with distance education offerings. Clinical practices are designed to ensure students are competent to enter nursing practice at the level indicated by the degree. The design, implementation, and evaluation of clinical practice experiences are aligned to student and program outcomes.
III-I. Individual student performance is evaluated by the faculty and reflects achievement of expected student outcomes. Evaluation policies and procedures for individual student performance are defined and consistently applied.	 Student Handbooks EMSON Clinical Evaluation tools Course syllabi 	 *UG/GR Program Coordinators Academic Affairs Committee Chair Course faculty 	Ongoing	Evaluation of student performance is consistent with expected student outcomes. Grading criteria are clearly defined for each course, communicated to students, and applied consistently. A process is in place for communicating the evaluation of individual student performance to students.
III-J. The curriculum and teaching-learning practices are evaluated at regularly scheduled intervals, and evaluation data are used to foster ongoing improvement.	 Alumni/Exit surveys Student evaluations of courses UG/GR Dept. minutes End-of-course reports 	 Academic Affairs Committee Chair *UG/GR Program Coordinators 	Every semester	Faculty use data from student evaluations to inform decisions that facilitate achievement of student outcomes.

Standard IV Program Effectiveness: Assessment and Achievement of Program Outcomes

Key Element	Data	Responsible Party * writes the report	Frequency	Expected Outcome
IV-A A systematic process is used to determine program effectiveness.	Program Evaluation Plan	 *Program Evaluation Committee Director Assistant director UG/GR program coordinators 	Ongoing	A process is in place that is written, ongoing, comprehensive, uses quantitative, and qualitative data, has timelines for collection, review, and analysis of data, and is periodically reviewed & revised. The records are maintained on the EMSON server.
IV-B. Program completion rates demonstrate program effectiveness.	BSN, MSN, and DNP graduation ratesAttrition data	 UG/GR Program Coordinators Assistant director *Director 	Yearly May	Each program demonstrates achievement of required program outcomes; completion rates are 70% or higher.
IV-C. Licensure pass rates demonstrate program effectiveness.	• NCLEX results	 UG/GR Program Coordinators Assistant director *Director 	Ongoing	The NCLEX pass rate is 80% or higher for first-time takers. Licensure rates for APRNs are 80% or higher for first-time takers.
IV-D. Certification pass rates demonstrate program effectiveness.	Certification Rates	 UG/GR Program Coordinators Assistant director *Director 	Ongoing	Certification pass rates are 80% or higher for first-time takers.
IV-E. Employment rates demonstrate program effectiveness.	Graduate surveys	 UG/GR Program Coordinators Assistant director *Director 	After graduation	The employment rate is 70% or higher for each program (BSN, MSN, and DNP).

IV-F. Data regarding completion, licensure, certification, and employment rates are used, as appropriate, to foster ongoing program improvement.	Standing committee minutes	 UG/GR Program Coordinators Assistant director *Director 	Ongoing	The program uses outcome data for program improvement. Provide examples.
IV-G. Aggregate faculty outcomes demonstrate program effectiveness.	 Annual Faculty Evaluation EMSON Personnel Document Student evaluations of course 	Personnel committee*DirectorPEC	Annually - spring	 Faculty achieve aggregate rating of 2.5 on 3-point scale per faculty evaluation document Aggregate student course evaluations (end of course survey) reflect at least a 4.25 on a 5-point scale on the following statements: Q5: Teaching and learning practices and environments were appropriate for achieving course objectives Q8: This course encourages me to think critically
IV-H. Aggregate faculty outcome data are analyzed and used, as appropriate, to foster ongoing program improvement.	Annual faculty evaluationStudent evaluations of course	 Personnel committee *Director Assistant director 	Ongoing	Aggregate data are reviewed and recommendations for improvement are addressed by the appropriate committee or course faculty. Examples provided in formal reports.
IV-I. Program outcomes demonstrate program effectiveness.	 Student Satisfaction Surveys End of program surveys Outcome assessment data Clinical evaluations 	 UG/GR Program Coordinators Assistant director *Director 	Ongoing	 100% of students in cohort achieve 75% or higher on NURS 4722 clinical evaluation 100% of students in cohort achieve 75% or higher in capstone course evaluation (RN-BSN) 100% of students in cohort achieve 75% or higher on NURS 6244 clinical evaluation

				 Each item on the Skyfactor End of Program survey will score at least 5.5 on a 7-point scale. Aggregate score on the DNP project rubric – to be determined
IV-J. Program outcome data are used, as appropriate, to foster ongoing program improvement.	 UG/GR dept. minutes SAC/AAC minutes Kaplan results NCLEX/Certification data Program completion data Student outcome assessment data Student satisfaction survey Employer surveys 	 UG/GR Program Coordinators Assistant director Director Faculty Committees Faculty 	Ongoing	The program uses outcome data for program improvement (Ex: completion, licensure, certification, employment rates, program outcomes, and formal complaints). Examples provided in formal reports.