## **Assessment of Doctor of Nursing Practice Program**

The Doctor of Nursing Practice (DNP) degree prepares advanced practice nurses at the highest level. The DNP curriculum reflects expected student learning outcomes that are consistent with the overall program outcomes and the American Association of Colleges of Nursing Essentials of Doctoral Education for Advanced Nursing Practice.

## **Student Learning Outcomes** - Graduates of the DNP Program are expected to be able to:

- 1. Evaluate and utilize advanced knowledge and theories from nursing and related disciplines to solve complex health issues for individuals, aggregates, populations, and systems.
- 2. Design, implement, and evaluate strategies that promote and sustain quality improvement at organization and policy levels.
- 3. Provide leadership in the transformation of health care through interprofessional collaboration, application of technology, and policy development.
- 4. Incorporate evidence-based clinical prevention and health services for individuals, aggregates, and populations.
- 5. Demonstrate clinical expertise, systems thinking, and accountability in designing, delivering, and evaluating evidence-based care to improve patient outcomes.

In addition, course objectives are included in each course syllabus and are designed to develop knowledge, skills, and attitudes in the graduate core (research translation), advanced practice core (leadership), and selected clinical specialty area (clinical knowledge).

The indicators of the attainment of the DNP Program Outcomes are as follows: (1) attainment of required course outcomes; (2) pass rates on national certification exams, and (3) successful completion and defense of a DNP Project. Like other programs, the DNP curriculum and program outcome is undergoing major revisions. Outcomes for this academic year is articulated in the attached EMSON Program Evaluation Plan.

## Eleanor Mann School of Nursing Program Evaluation Plan – Reviewed 4/30/2024

Standard 1 Program Quality: Mission & Governance

Key Element	Sources of Data	Responsible Party	Frequency of Review	Expected Outcomes	Date of Review: 04/30/2024 Met/ Not Met
I-A. The mission, goals, and expected program outcomes are: • congruent with those of the parent institution; and	U of A Mission     COEHP Mission     EMSON Mission     Philosophy     EMSON and     Global Campus Websites	Standing committees     Director     Assistant director     UG/GR program coordinators     PEC	Annually	EMSON mission, goals and expected student outcomes are accessible to students. They are congruent and consistent with parent institutions and professional nursing standards and guidelines.	Met

• reviewed periodically and revised as appropriate.	• Full faculty minutes				
I-B. The mission, goals, and expected program outcomes are consistent with relevant professional nursing standards and guidelines for the preparation of nursing professionals.	• Minutes (AAC, Full Faculty) • AACN Essentials • (2021), • Criteria for Evaluation of Nurse Practitioner Programs (NTF, 2022)	Academic Affairs Committee     PEC     UG/GR program coordinators	Annually	Systematic reviews are conducted. They include input from community of interest to foster program improvement.	Met
I-C. The mission, goals, and expected program outcomes reflect the needs and expectations of the community of interest. congruent with institutional expectations.	Committee/full faculty minutes     Students: course evaluations, end-of program evaluations; advising sessions     Alumni surveys UA Promotion & Tenure policies 1405.11	Director     Assistant director     UG/GR program     coordinators	Annually	Expected faculty outcomes are clearly identified, written (documented in UA policy and EMSON Personnel Document) & shared with faculty by the director.  Director send annual memo in May. They are congruent with those of parent institution.	Met
I-E. Faculty and students participate in program governance.	Committee     Minutes     Faculty Handbook     Student     representatives     attend program level meetings	• EMSON standing Committees	Ongoing	Roles of faculty and students in governance of program are clearly defined and promote participation.	Met
I-F. Academic policies of the parent institution and the nursing program are congruent and support achievement of the mission, goals, and expected program outcomes. These policies are:  • fair and equitable;	COEHP Personnel     Document     EMSON     Personnel     Document     UG/GR Catalogs     University, college and school's Web pages     Faculty/Student/ Staff Handbooks	EMSON standing committee chairs     UG/GR Program Coordinators     Director     Assistant director	Ongoing	Nursing faculty are involved in development, review, and revision of academic program policies. Differences in EMSON and COEHP/UA are identified and are in support of achievement of the program's mission, goals and expected student outcomes. A process is in place by which policy review occurs annually	Met

<ul> <li>published and accessible; and</li> <li>reviewed and revised as necessary to foster program improvement.</li> </ul>	Committee     Minutes     (Faculty, AAC,     FAC, SAC)     Course syllabi			and revisions are made as needed.	
I-G. The program defines and reviews formal complaints according to established policies.	• Student Handbooks • Record of formal complaints SAC minutes)	UG/GR program coordinators     Director     Assistant director	Ongoing	A formal complaint is defined in UA policy and a record compiled of those complaints.	Met
I-H. Documents and publications are accurate. A process is used to notify constituents about changes in documents and publications.	UG/GR Catalogs     EMSON WebSite     EMSON     Admission     materials     Student     Handbooks     Recruitment     materials	• EMSON Standing Committee Chairs • GR/UG Program Coordinators • Director • Assistant director	Ongoing Review and Revision of the Website	References to the program's offerings, outcomes, accreditation/approval status, academic calendar, recruitment and admission policies, transfer of credit policies, grading policies, degree completion requirements, tuition, and fees are accurate.  Accreditation status is publicly disclosed.	Met

Standard 2 Program Quality: Institutional Commitment & Resources

Key Element	Sources of Data	Responsible Party	Frequency of Review	Expected Outcomes	Date of Review: 04/30/2024 Met/ Not Met
II-A. Fiscal resources are sufficient to enable the program to fulfill its mission, goals, and expected outcomes. Adequacy of fiscal resources is reviewed periodically, and resources are modified as needed.	EMSON     Budget     Budget     Priorities for     fiscal year     (Minutes)     Simulation Lab     Inventory     Foundation     Budgets     Tele-fee     priorities     AACN Salaries     of Instructional     and     Administrative     Nursing Faculty     in Baccalaureate     and Graduate     Programs in     Nursing	• UG/GR Program Coordinator s • Faculty • *Director	ongoing	The budget enables achievement of program's mission, goals and expected faculty/student outcomes. The budget also support the development, implementation, and evaluation of program. Nursing compensation supports recruitment & retention of qualified faculty. Physical space is sufficient and enables EMSON to meet mission, goals, and expected student/faculty outcomes. A process is in place for regular review of EMSON's fiscal and physical resources and improvements are made as appropriate	Met

II-B. Physical resources and clinical sites enable the program to fulfill its mission, goals, and expected outcomes. Adequacy of physical resources and clinical sites is reviewed periodically, and resources are modified as needed.	• EBI/Skyfactor exit surveys; alumni surveys • Student end-of course surveys • End-of-program surveys • Readiness to practice survey • Faculty satisfaction survey	• FAC • EMSON Standing Committee Chairs • *Director • College	Reviewed at least annually	FAC surveys faculty regarding resources and reports results to Director and faculty.	Partially met. Skyfactor survey not implemented
II-C. Academic support services are sufficient to meet program and student needs and are evaluated on a regular basis.	Faculty surveys of resources     Student survey of resources (EBI)     Academic advisors	*Director     EMSON     standing     committee     chairs     UG/GR     program     coordinator s	ongoing	Academic support services (library, IT, Global Campus, admission & advising services) are regularly reviewed and found to be adequate for students and faculty to meet program requirements and achieve mission, goals, and expected student/faculty outcomes. Improvements are made as appropriate.	Met
II-D. The chief nurse administrator of the nursing unit:  • is a registered nurse (RN);  • holds a graduate degree in nursing;  • holds a doctoral degree if the nursing unit offers a graduate program in nursing;  • is vested with the administrative authority to accomplish the mission, goals, and expected program outcomes; and • provides effective leadership to the nursing unit in achieving its mission, goals, and expected program outcomes.	Vitae     Director's job description	• COEHP Dean • *Program Evaluation Committee	ongoing	The Director has budgetary, decision making, and evaluation authority comparable to that of chief administrators of similar units at UA. She consults, as appropriate with faculty and other communities of interest, to make decision to accomplish the mission, goals, and expected student/faculty outcomes. The Director is perceived by the communities of interest to be an effective leader of the nursing unit.	Met
II-E. Faculty are:  • sufficient in number to accomplish the mission, goals, and expected program outcomes;  • academically prepared for the areas in which they teach; and  • experientially prepared for the areas in which they teach.	Faculty Vitae     Faculty list consisting of academic rank, educational degrees, licensure, certifications, and experiences.	• Director • UG/GR Program Coordinator s • EMSON Faculty Standing Committee • *Program Evaluation Committee	ongoing	The FTE of faculty formula for calculating FTE is clearly delineated; the mix of FT and PT faculty is appropriate to achieve mission, goals, and expected student/faculty outcomes. Faculty-student clinical ratios (1:8 BSN, 1:6 DNP) meet Board of Nursing's and accrediting body's professional practice	Met

	Faculty     Workload     guidelines     List of     course/clinical     sections     Status of     faculty searches     EMSON     faculty/course     evaluations     Hiring requests			standards. Faculty are academically prepared for the areas in which they teach. Rationale is provided and approval is obtained for the use of faculty who do not have a graduate degree. Faculty hold RN licensure. Clinical faculty are experienced in the clinical area of the course and maintain clinical expertise. Faculty supervising the DNP program hold appropriate licensure and certification.	
II-F. Preceptors (e.g., mentors, guides, coaches), if used by the program as an extension of faculty, are academically and experientially qualified for their role.	Preceptor list with credentials     Preceptor contracts & orientation     Preceptor vitae     Student evaluations of preceptor(s)     Clinical coordinator evaluation of preceptor	• *UG/GR Program Coordinator s • Course faculty	ongoing	The roles of preceptors or mentors with respect to teaching, supervision, and student evaluation are clearly defined; congruent with mission, goals, expected student outcomes; and congruent with relevant professional nursing standards &/or guidelines. Preceptors and/or mentors have the expertise to support student achievement of expected learning outcomes. Preceptor/mentor performance expectations are clearly communicated to preceptors.	Met
II-G. The parent institution and program provide and support an environment that encourages faculty teaching, scholarship, service, and practice in keeping with the mission, goals, and expected faculty outcomes.	COEHP Annual Report  • Development offerings (FAC & TFSC sponsored) • Faculty Vitae • Annual faculty evaluations • Faculty workloads	Director     EMSON     Standing     Faculty     Committees     UG/GR     program     coordinator s     *Program     Evaluation     Committee	Ongoing	Institutional support is available to promote faculty outcomes congruent with defined expectations of the faculty role (teaching, research, practice, service) and in support of the mission, goals, and expected student outcomes.	Met

Standard 3 Program Quality: Curriculum and Teaching-Learning Practices

Key Element	Sources of Data	Responsible Party	Frequency of Review	Expected Outcomes	Date of Review: 04/30/2024 Met/ Not Met
III-A. The curriculum is developed, implemented, and revised to reflect clear	• AAC minutes • UG/GR program minutes	Academic     Affairs	Every 4 years	Curricular objectives (course, unit, level, competencies) provide	Met

statements of expected student outcomes that:  • are congruent with the program's mission and goals;  • are congruent with the roles for which the program is preparing its graduates; and  • consider the needs of the program— identified	Curriculum plan     Program     outcomes     EMSON course     clinical     evaluations     EMSON faculty     evaluations of     clinical sites     NEC     Committee	Committee Chair • Assistant director • *UG/GR program coordinators		clear statement of expected individual student learning outcomes which contribute to the achievement of the mission, goals, and expected aggregate student outcomes.	Note: Curriculum transformation initiated in Spring 2023 and is ongoing to meet the national recommendations, e.g., competency- based education.
community of interest.  III-B. Baccalaureate curricula are developed, implemented, and revised to reflect relevant professional nursing standards and guidelines, which are clearly evident within the curriculum and within the expected student outcomes (individual and aggregate). Baccalaureate program curricula incorporate The Essentials (AACN, 2021).	• AR State Board of Nursing regulations • AACN standards: • The Essential s (2021)	Academic     Affairs     Committee     Chair     Assistant     director     *UG/GR     Coordinator s	Every 4 years	Each degree program incorporates professional nursing standards and guidelines relevant to that program, area, role, population focus, or specialty. The program clearly demonstrates where and how content, knowledge, and skilled required by identified sets of standards are incorporated into the curriculum.	Met  New BSN Curriculum to be implemented Fall 24.
III -C. Master's curricula are developed, implemented, and revised to reflect relevant professional nursing standards and guidelines, expected student outcomes (individual and aggregate).	• AACN standards: • The Essential s (2021)		Every 4 years		Met See above curriculum change notes.
III-D. DNP curricula are developed, implemented, and revised to reflect relevant professional nursing standards and guidelines, Practitioner Programs (NTF, 2022).	• AACN standards: • The Essential s (2021) • Criteria for Evaluation of Nurse Practitioner Programs (NTF, 2022)		Every 4 years		Met  Note: Major curriculum revision is underway to meet the national recommendations and trends in advanced practice nursing, e.g., competency- based education, job market, etc.
III-F. The curriculum is logically structured to	• Student surveys • Curriculum map	Assistant Director	In conjunction	BSN faculty and students can articulate how knowledge from courses	Met

achieve expected student outcomes.  Baccalaureate curricula build on a foundation of the arts, sciences, and humanities.  Master's curricula build on a foundation comparable to baccalaureate level nursing knowledge.  DNP curricula build on a baccalaureate and/or master's foundation, depending on the level of entry of the student.  Post-graduate APRN certificate programs build on graduate level nursing		• *UG/GR Program Coordinators • Academic Affairs Committee Chair	with review of courses	in the arts, sciences, and humanities is incorporated into nursing practice. RN to BSN program demonstrates how these nurses acquire BSN competencies and essentials. MSN and DNP programs incorporate generalist knowledge from BSN and delineate how students acquire doctoral-level competencies of Essentials.	
competencies and knowledge base.  III-G. Teaching learning practices: • support the achievement of expected student outcomes; • consider the needs and expectations of the identified community of interest; and • expose students to individuals with diverse life experiences, perspectives, and backgrounds.	• EMSON course syllabi • End of Course/Faculty Evaluations • End of Course reports • UG/GR Dept. minutes • Alumni/Exit surveys • Clinical evaluations • NEC Committee Minutes	Assistant director     *UG/GR Program Coordinators     Academic Affairs Committee Chair	ongoing	Teaching-learning practices and environment (classroom, clinical, lab, simulation, distance education) support the achievement of individual student learning outcomes identified in course, unit, and/or level objectives. The curriculum and teaching-learning practices are appropriate to the student population and consider the needs of the program- identified community of interest.	Met
III-H. The curriculum includes planned clinical practice experiences that:  • enable students to integrate new knowledge and demonstrate attainment of program outcomes;  • foster inter profession al collaborative practice; and • are evaluated by faculty.	Clinical Course Syllabi • Faculty meeting minutes • AAC minutes • PT Clinical faculty evaluations • UG/GR Dept. Minutes • Clinical Affiliation Agreements • Clinical evaluation tool • Simulation scenarios	Assistant director     *UG/GR Program Coordinator s     Academic Affairs Committee Chair	Ongoing	Students in each degree program have the opportunity to develop professional competencies in practice settings aligned to the educational preparation. Clinical practice experiences are provided for students in all programs, including those with distance education offerings. Clinical practices are designed to ensure students are competent to enter nursing practice at the level indicated by the	Met

				degree. The design, implementation, and evaluation of clinical practice experiences are aligned to student and program outcomes.	
III-I. Individual student performance is evaluated by the faculty and reflects achievement of expected student outcomes.  Evaluation policies and procedures for individual student performance are defined and consistently applied.	Student     Handbooks     EMSON     Clinical     Evaluation tools     Course syllabi	• *UG/GR Program Coordinator s • Academic Affairs Committee Chair • Course faculty	Ongoing	Evaluation of student performance is consistent with expected student outcomes. Grading criteria are clearly defined for each course, communicated to students, and applied consistently. A process is in place for communicating the evaluation of individual student performance to students.	Met
III-J. The curriculum and teaching learning practices are evaluated at regularly scheduled intervals, and evaluation data are used to foster ongoing improvement.	Alumni/Exit surveys     Student evaluations of courses     UG/GR Dept. minutes • Faculty evaluations	Academic     Affairs     Committee     Chair     *UG/GR     Program     Coordinators	Every Semester	Faculty use data from student evaluations to inform decisions that facilitate achievement of student outcomes.	Met

## Standard 4 Program Effectiveness: Assessment and Achievement of Program Outcomes

Key Element	Sources of Data	Responsible Party	Frequency of Review	Expected Outcomes	Date of Review: 04/30/2024 Met/ Not Met
IV-A A systematic process is used to determine program effectiveness.	• Program Evaluation Plan The records are maintained on the EMSON server.	*Program     Evaluation     Committee     Director     Assistant     director     UG/GR     program     coordinators	Ongoing	A process is in place that is written, ongoing, comprehensive, uses quantitative, and qualitative data, has timelines for collection, review, and analysis of data, and is periodically reviewed & revised.	Met
IV-B. Program completion rates demonstrate program effectiveness.	• BSN, MSN, and DNP graduation rates • Attrition data	• UG/GR Program Coordinators • Assistant director • *Director	Yearly May	Each program demonstrates achievement of required program outcomes; completion rates are 70% or higher.	Met

IV-C. Licensure pass rates demonstrate program effectiveness.	• NCLEX results	• UG/GR Program Coordinators • Assistant director • *Director	Ongoing	The NCLEX pass rate is 80% or higher for first-time takers.	Met
IV-D. Certification pass rates demonstrate program effectiveness.	Certification Rates	• UG/GR Program Coordinators • Assistant director • *Director	Ongoing	Certification pass rates are 80% or higher for first-time takers.	Partially Met – small FNP/ACNP cohorts in DNP program
IV-E. Employment rates demonstrate program effectiveness.	Graduate surveys     From COEHP	• UG/GR Program Coordinators • Assistant director • *Director	After graduation	The employment rate is 70% or higher for each program (BSN, MSN, and DNP).	Met
IV-F. Data regarding completion, licensure, certification, and employment rates are used, as appropriate, to foster ongoing program improvement.	Standing committee minutes	• UG/GR Program Coordinators • Assistant director • *Director	Ongoing	The program uses outcome data for program improvement. Provide examples.	Met
IV-G. Aggregate faculty outcomes demonstrate program effectiveness.	Annual Faculty     Evaluation     EMSON Personnel     Document     Student evaluations     of course	Personnel committee     *Director     PEC	Annually - spring	<ul> <li>Aggregate student course evaluations (end of course survey) reflect at least a 4.25 on a 5-point scale on the following statements:</li> <li>Q5: Teaching and learning practices and environments were appropriate for achieving course objectives</li> <li>Q8: This course encourages me to think critically</li> <li>At least 90% of nursing faculty will engage in a professional development activity related to their teaching assignments.</li> <li>90% of faculty with research assignment will publish one peer reviewed work as first author or 2 peer reviewed published works as 2nd or 3rd author.</li> <li>Ninety percent of research faculty will</li> </ul>	Met

				present at a national or international conference. • 75% of nursing faculty will serve on a college or university committee, chair or cochair a department committee, or demonstrate leadership in a professional organization at the national or international level.	
IV-H. Aggregate faculty outcome data are analyzed and used, as appropriate, to foster ongoing program improvement.	<ul><li>Annual faculty evaluation</li><li>Student evaluations of course</li></ul>	Personnel committee     *Director     Assistant director	Ongoing		Met
IV-I. Program outcomes demonstrate program effectiveness.	Student     Satisfaction Surveys     O End of     program     surveys     Outcome     assessment data     Clinical     evaluations	• UG/GR Program Coordinators • Assistant director • *Director	Ongoing	• 100% of students in cohort achieve 75% or higher on NURS 4722 clinical evaluation • 100% of students in cohort achieve 75% or higher in capstone course evaluation (RNBSN) • Each item on the Skyfactor End of Program survey will score at least 5.5 on a 7-point scale. • Online BSN Outcomes Assessment: 100% of artifacts reviewed will achieve at least 3 on a 4 points scale on each criterion • 80% of respondents will select either "strongly agree" or "agree on the DNP endof-program survey on each item • At least 80% of respondents will affirm achievement of all five program outcomes on the DNP end-of-program survey	Met
IV-J. Program outcome data are used, as appropriate, to foster ongoing program improvement.	UG/GR dept. minutes  SAC/AAC minutes ATI/APEA results NCLEX/Certificati on data	• UG/GR Program Coordinators • Assistant director • Director	Ongoing	The program uses outcome data for program improvement (Ex: completion, licensure, certification, employment rates, program outcomes, and formal complaints).	Met – DNP program implemented use of APEA certification prep for graduating cohort of 2024

Program completion data     Student outcome assessment data     Student satisfaction survey     Employer surveys	• Faculty Committee s • Faculty	Examples provided in formal reports.	
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